

# Recruitment & Hiring at Advanon

with

Stijn Pieper, CTO and Co-founder Josie Biedermann, Head of HR/Admin

## Who is Advanon



## Invoice financing platform

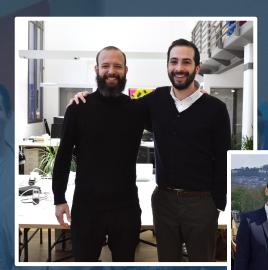


Online platform Legal and technical infrastructure for pre-financing of invoices



## Who is Advanon?

- Fintech startup
- Invoice Pre-financing
- Founded 2015 in Zürich

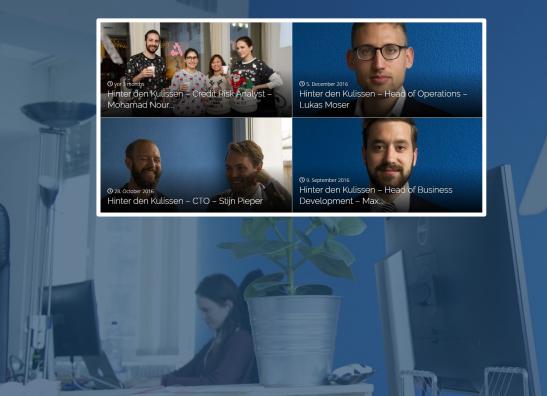




## Preparing for Growth...



## Big News: We're Growing!





## Why & How Have We Grown?

### Why?

- Series A funding success
- Expansion into Germany
- Platform changes & ambitious vision for future of product

#### How?

- Created a dedicated HR role
- 18 to 28 in 2 months
- Will be 38 in another 2 months



# Our Challenges



## Challenge 1: Preserve Culture

 First-week onboarding: no spoon feeding, create exploration, follow up with a check-in game

"Advabuddy" - senior and newbie pairs

Business as usual



## Challenge 2: Enhance Diversity

International, always a strength (28 ppl with 18 nationalities)

• Gender, always a weakness (1:6 ratio, fairly stable)

Age, on the rise



# Challenge 3: Building a Sustainable, Robust IT team

Remote / On-site development team

• 2 locations: a functional split?

Bigger team, greater leadership needs



# Structuring our Fuzzy Processes



#### Source & Retain Awesome Talent:

#### From Referrals to Job Boards

- What's Worked:
  - Targeted job boards / fairs
  - No adverts on website, encourage open applicants
  - Recruiters

- What Didn't Work:
  - General job boards / fairs
  - Guided memory referral technique
  - Advaperks PR



## What Do We Look for in a Candidate?

- Language/legal requirements
- Cover letters (yes, IT applicants are exempt)
- Evidence of initiative/all-rounder mentality
- Ambitious great at starting stuff AND finishing!



## Interviewing Process

- Basic screening
- 3 interviews (2 for interns) all with a case study or home/live coding task
- All interviewers record notes, confidential until the end
- Bi-weekly hiring review
- 1 month timeline
- Exit Interview Survey
  - The more info at the start, the better
  - Knowledgeable, structured, and rigorous interviewers



### What do Candidates Look for in Us?

- Challenge & room for growth
- Professional development concrete paths
- Physical space as a palette of place
- A motivated, hardworking team
- Direct, 2-way feedback
- Hierarchy is okay, if the logic is clear



## Advaperks

### Advaperks-for-all

- Unlimited holiday / 2 weeks paid
- Working remotely / another office
- Transport

### Pick-your-perk

- Gym, spa & wellness
- Paid free time courses
- Mobile tariff, Kindle,
- Shirts 'n suits laundered
- Tax consultant

Making Headlines!





